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## Basque kidnap

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## Maputo arms plea

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Austrian manifesto
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Beirut doctors strike
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## BY DAVID BUCHAN IN MONS AND PATRICK COCKBURN IN MOSCOW



## Lawson sees no change in UK monetary strategy

## BY PHALP STEPHENS, ECONOMCS CORRESPONDENT, IN LONDO







## Nato 'not properly consulted' by US over arms talks

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## Navistar plans to raise $\mathbf{\$ 7 0 0 m}$

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France stress need for nuclear deterrent

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## Israelí bomber shot down over Lebanon



## Storm brews over JK vise iemands

by robin pailey ano michael cissele miondon MAJOR political starm was gath. Prime Ministar, has charged Brit.








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## EEC prepares to tackle budget crisis



## Put economy in order，Stoltenberg tells US



## Shipbuilders urged to cut jobs by third




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Communists to boycott Pasok in Athens
By Anemb





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Diet hazards strike E．European males
by lesul cout mbern

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Belgian coalition leaders meet king over crisis
by tm dickson in rauseles


Dutch parliament likely to probe housing subsidies


## FINE RAEL CONFERENCE FitzGerald faces challenges on all fronts



Joining the mainstream brings its own problems, reports John Wyles Italian economic fish enters big pond



## French jobless rate falls






## Vranitzky stresses need for economic reform

 Ampant






## SCOTTISH AMICABLE

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## THESE ARE LESSER KNOWN NAMES!




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## Concern about exports dominates Indian debate


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## Brazil devalues cruzado by $1.8 \%$





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## FOCLS ON COMMERCE AND INDUSTRY IN SOUTHERN AFRICA



## It's a



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## Japanese semiconductor prices fall sharply

by chain marorokt on toryo


## US approves cuts in chip prices



## Tokyo approves EEC talks plan

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Cable and Wireless in China radio phone deal





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| yinte most of its competitorx <br>  <br>  rithene company. Yo theory: Chate of rechnology puan coapany has been bitithely to bis Japmese pertuee Offers shor. the therpoce bas been to Braticts. Aut the Eurrpemzop that the mettron have also <br>  zastretpirce, rieht oforg to the detutied cemands of individual noder wrekit review. <br> The quanatos apitamises the wep therit growing pitionze of prest bontilities, bot cemsation of <br>  <br> facoording to the newhs OS and Exuppoze companites, a mev port of tuterdependence Neivher the Jзpanese por be western compmin can raceed <br>  <br>  <br>  scademico: that view muy be top. US and Earopern coos parive. <br> Fmitead, the academiter argue <br>  <br> partoertbips mierdy roparecent <br>  <br> Wert It in a phace in whictit then <br> mapaterial and rechnologital <br> pantich sumseruder ever more sem <br> purnerthto ese tro <br> mown atey in a maratens of ghobel domstuance by beading Japiniege <br>  internitionil confersoce in Sungpore thia meek "Contrary <br>  pond to a gravine change in <br>  atrategitar." <br>  | Triad Power' <br> How Japan can put a spoke in the wheels of the West <br> Cliristopher Lorenz explains why collaboration can rebound. <br> Writien jotntly Hamel of the Eary Merinsey and $C_{0}$ Is operations <br>  Prahaled of the Vitiparsity of eolisharating on an extensine . study of stobal eompetitiveness stasdy of slobal ecompetitive over the past fur retr. The paper <br> The paper was ghe of the most controveryfl ointrioutions to than Stratesple Contributions Sociegts manal eontranenee, it wheht 400 memarers, consul. debate 2 vide riage of iscrues. nrame tocporate eviture to the mapuot of information technomapaot of intormation techno- <br>  ulthmate afin of most Japprese wing thates went 6 . not to coredist, ber to exturact their parmer's cape of aldilts, and then elther dratim him hato en ever-quowmreakiral oo ind cosanpete, with hisa ourectily. Their arimaneat mater atert odatrust with the malated to widopgrtad socis mation in the bock of that nume <br> The three academies insist that there is notining antivapanese that the Japanese are better that the Japanese are better reasons, at explolting partmer ships to their own advantige. zan awful lot to lenrn, they warn. They certalnly have plenty of tips for thern. <br> Citiog a host of examples from a wride range of indurstifies the trio argues that "the partuer intent on giabal leader- shp " (which in practice almost anways mean the Japanese) utunlly tries to innexe the other parrowra sceliris, and to gain control over its rechnoother pertiner to mere product dietriburtion and the provision of jeatothn-ritical contribn of lemothno-ritical contribn Amons lastances where thls mas alratay occurred, the scudemics elre NEC, which has traneformed itwelt from Fittier haplete Hcencoe os of Hogerved lat the 1900n to being <br>  control of Honeywell's $\$ 2 \mathrm{bn}$ worldwide computer business; anmounced inst month. <br> Another case of the stronger partner annering its ally's trio, is the collisoration between Hond and BL (now Rover). In the words of their Singapore peper, "Honda made no bones zhout its desiret the design of large up-martike sedins (saloons), a matret seg- ment in which it was not present and lacked experience Similariy Komatsn relied on its agreements with Commins 10 dietrel engisers." <br> Even when the verten ner is fiself trying to ofoy the same game, the aeademics argue 2har the Japanese still hold the Whip hand In its partarership wike video cassette recorders (known as "4zric). the Frembi company Thomson has ambitions to leann from JVCs prodact emplaseriag sad manaitac- <br> reassert its indepeodence. report that JVC has erected a muititude of harriers against stantly accelerated the pace of Dew product development, of improved prochet manufactureproduct generations (that is to ners conctantly have to catch np, retool, gear yp for new types, -given the smaller volume they make jointly for Europe, com-prodnction-incar permanently higher unit costs than JVC des. peduction. <br> Themanon and Thom-EuII also develop new VCRs on their own "but they can only IVG intradrces whole newt product geoerations at short interVals. As a result, the European to eateh up. <br> This is only one of mans oppes of competirive adrantage enjers in partoerthing with the | West, according to Doz, Hamel and Prihaiand. Another is the nershistatic-notworks of partnerships, both to buid own skils and comperivenss and to fight against glohal leaders such as sees its Japanese link in in isolation from all the orhers, and considers its own relationship immartable doem itself a dup- gerous disservice. In the computer industry, both Fuittru and NEC have gained immeasurable competiof partuentagips tin complemen${ }^{\text {tary }}$ graphic markees. Fujitsu's ${ }^{\text {technologe }}$ part- <br>  fonica of Spain In the Exurapean market, the and NEC "have become the front line of the Japanes manufacturess', chaslienge acadermics. So long as the local IBM tolerated them. Bnt now it hes grown this prokess, the (Europephan) partuers have be come cannon fodder in a ylohal fight, and may. vitimately, be worse off than they would have. heen before the partmership." Yet another, but less obvious Japanese companies in partner- ship with the Whest is the <br> ship with the weater ability of their organipartmers This results in part selective absorption and adapta Hon of foreign ideas and technology, and aso from the quativy of vertical and hori- zontal commurication in Japanese companies By contrast, as Doz and co point outt western companies notorious not invented heat specciailisation responsibitities makees the plez know-how more diffeult. perienced western eve is the changed between the partmers or gained by one of them, outboration is just as important as of the encroschment within any parmership, and the process of zecompanies lit ocears well silht of top management come problem, advise the seademics. dray mue line, even if this in- | portant Japanese partner. <br> The trio's extensive adrice to following poinis: <br> best solvtion to going-it-alone. <br> They are certainly fashionable, <br> but they should be entered into only if really mecessary and <br> then with great cara. Signid- <br> most reluctant to co-operate <br> with Korean electronics com- <br> panies, who are using a succes- sion of separate partarships of <br> limited duration-in an evolving <br> network-as succesive ruigs on the ladder to international com- <br> petitiveness. The Japanese are <br> demics. By contrast, "US com- <br> panies are helping Korean froms <br> ellow onto the wornd electr they markets in the $1980{ }^{\text {a }}$ <br> did for Japanese competitors in the 1960 and 1970 . $^{-1}$ <br> E Encroachment can be cor- <br> tained in several ways, mainly by reducing the fisibility and <br> transferability of one's own contribution to the partmership. <br> Parturerships in the aerospace <br> resorted to very tight control of <br> technology transfers. This in- <br> ship between Pratt and Whit- ney, <br> consortium for the development of the V 2500 jet engine. Bnt <br> the academics are concerned <br> about this venture on othar grounds, including the advan- <br> tage Japan may gain by having <br> sollaborate with Boeing on a <br> Western partners must con- <br> stamily replenish their own core sidils (such as product development and distribution <br> networks), so that they cam increase) <br> power within tha relationshit, <br> Above all, Doz, Hamel and Prahalad wann that "the man- <br> agement of relative power with- <br> a fundamental and often <br> approach piecemeal As a result. many companies may <br> lose more than they gain throngh partnerships, and may only become sware of this <br> imblancome too sate ${ }^{\text {ane }}$ of this <br> By then, they have no option left except to continue a <br> relationship in which they are fincreasingly domineted, The <br> fate has already befallen many <br> well-known western companies Hundreds more will follow <br> uniess they realise that (in the academies restrained and <br> elegant phrasing), ${ }^{2}$ simplistic and naive view of the merits <br> of "triadic" partnerships"can be quite detrimenta to the <br> long-term success of American and European firms,", Put more <br> anceinevy, it can kin them. | Asia grapples with corporate <br> culture <br> THIS WESK'S gathering of the eight-year-old strategic Mirst to be held in Asia. Its theme, Cultures and Comperi- tive Strategies, is especialy crive surategies, is especialy ment of indigenture development of indigenous As national economies continue to stagnate, particularly in ASEAN comtries, local conglomerates are pushing national markets Aceording don Redining this may mean a major shift in cerporate by the family to one heavily Professor Rediling points out that the enclaves of overout that the enclaves of over- seas Chinese still tend to be the driving force behira many economic suceess stories, from Siallami and Wallaysia, to singapore and Thalw. Eut the old style of doling business makes it dififrms to expamd interAccording to Rediding they arzanisation which flourishes best under hissez faire gov- ermments. In order to maintain tight family control the bow capital kept smanestraent. Until technolosy transformed the ding says, a there was no mechanlsma to protuce large scale operations" such as those foumil in Soxth Korea or Japan. <br> Today, however, he says Ythe family businesses are well aware that the old system will not work any more, and seeking aivices" ahont how to modernise their management. Redding and Professor Derek Channon, president of the SMS, admit that in minnfacdifficulty londding "blg" orginssations. This often requires substantial capital invesument often umwilling to make withont Immediate finaneial ing the management circle ontside the family which reHowever, Channon thinks the trend towaris "fiexible mantrfacturng techanology will help. Stephanie Yanchinski |
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## Governor urges Big Bang restraint



## SE, Isro merger 'most important event'

## by CIVE WOLMN

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## Failure of

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## THE ARTS




## Free State Consolidated Gold Mines Limited


Report of the Directors for the quarter ended
September 301986


Cinema/Nigel Andrews

## Madonna on the rocks



The Secret Life of Cartoons/Aldwych



## 路 <br> <br> Hal Intityanturntik

 <br> <br> Hal Intityanturntik}Conthent frime Prese

## Exhlympas

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Parke Ensemble/October Gallery

## Andrew Clements


#### Abstract

    merits more than isolated per. formances of piecs whick pay or may not be typical of their outpnt as a whole Gon Wedoeshay 1 the October       


Litton/Festival Hall Dominic Gill











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| :---: | :---: |
| Rodney Milnes |  |
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| - The Comedians" ${ }^{\text {as }}$ (he pro- |  |
| is a group under the director- rate of about 60 to |  |
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| in the fieldd over the next formight. |  |
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| which young singers under in in |  |
| Davia's guidance draw "on the commedia dellarte style of pre- |  |
|  |  |
| sentation for those operas which |  |
| charming end unusual evening |  |
| those in whom the very words commedia dellarte" strike |  |
|  |  |
| note of sheer terror-I confess to being of their number-and |  |
|  |  |
|  |  |
| What it means in practice is sponsors and donetions are $m$ that constant grimaclags, twitch- vited for the 1987 season." You. |  |
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Saleroom/Annalena McAfee
Museum buys rare clock





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FINANCIALTIMES
RACKEN HOUSE, CANNONSTREET, LONDON ECAP 4BY
Telegrams: FInantimo, London PS4.Telex: 8854871 Teilephone:01-2488000
Friday October 171986

## Nobody knows any more







 Ha leould not hava beena dimsions last night.


 policy as Mr Thewoir reiterated whaterver revel is neecessang


 the exchange rate. Credit growth It it tempting to dismiss this
approachivest Astat are whe
aiternatives?
 cont in in the previch of five yeers
ter


 money measure the chancellor



## Interest rates

## 






## Bonn appétit and Vive la différence!

There is no betterway to judge
a new country.
than by its
landladies, says
David Marsh, who
moved recently
from Paris to Bonn

## Unblocking the common market

EEC sarnssTERS bave crawled should speed things up im other


## 

|  | heve been hovering nearby on wanded hisht ministers, at an arte promptu Cabinet meeting held of the political dangers of mishandling the emergency. We must tell the people wbat we are doing. We must not only do the right thing but be seen to be doing the right thing," the Christian Democrat president is understood to have said. <br> Mr Duarte has reason to be concerned. He has used up most of the politica capital he right Christian Democrats party'a victory over the powerful entreme right in National Assembly elections 18 months ${ }^{\mathbf{a g o}} \mathrm{He}_{\mathrm{h}}$ has failed to meet expeotations that he could achieve a negotiated peace with to 7,00 -strong Frahundo Marti National Liberation Front, the coalition of left-wing proups directing the insurgency in forcto the economy to create more jobs and promote a more equal distribution of wealth have been disappointed His mercuria personality- the showman is rarely far below the surface-has proved ur- suited to the task of grappling with El Salvador's many probeconomy stlll dominated by the traditional oligarchy, 60 per cent unemployment and the fri- gility of a govenment dependent for its survival on the Army, and on Washington, All these problems will be Objective: ecanomic conditions Were already going agaiost us, creating new tertile emound cor the guerrillas. I don't see that we have created a siugle job," says one senior Duarte adviser, wand now the earthanatre some limited dositive conse quences But their impact is The US, the country's main source of external fmance, is almost certain to step up aid funding. Washingtom has pouxed military aid into El Salvador since the war began, functs the export walue of the three |  Sante, yesterdMy arrived in Son Salvador to try to get a pricture of the country's reconstruetion needs. can Washington, strapped by budyet constratnts and direction of Reagar. Adminis- tration policy in Central America, meet the scope of EXI President Duarte has put the cost of the destruction provi- sionally at son the US Embassy estimstes total war damage to the end of 1985 at si.5bn This fikure some estimates put as high as $\$ 3$ bon. and foregone investment and industrial ontput. <br> Less tangibly there seems litile prospect that the quake will trigger the surge of after Merico critys similar The response of San Salva. dor's people has been muted in glazed look of people inured to The army, which chose to work, lost a golden opportunity to dispel lits murderous image. streetrs conspicuonsly overrillas have declared 2 unilateral trace in response to the disaster In barrios. Itike. San Jacinto, people are complaining already done enough "We have lost four in the remains of her one room, abode and wood home, perched a We have our lives-but no food, no shelter or medicine Both the Government and ing force in this deeply religious conausy-are considering muss mish distributlon of But many who have lost |  purpesse. <br> there is uttue <br>  <br>  <br>  mine the insurgency in the <br>  Perioasive corrtuption in both the Government and the army the Goverament and ene the poikital weakness of Duarte, and the Dimplacable hostility of the private sector to andithing which emacte of of priation by government) moke it unakely that the ehanenge of and med deckstely disaster will be The guff hetween the now Jacinto bartio, and the dolar fired gititer of the oilgarchry <br>  by the earthquake) are likely <br> The guerrillas. were in San Jscinto and the nearby barrio <br> of Mextcanos at the weekend to <br>  tat the homeless ITI his reszlar <br>  Anchbishop of San Salvador tral man in the coumtry, drove and marginilised neieghour ing most: the disaster has sub-human conditions in which so many of our compatriots <br> The opportuntty for the guer- rillas to reastablish their influence in irestab Salk thorir ing were forced to retreat to the <br>  the paramilitary death scuads |
| :---: | :---: | :---: | :---: |

EL SALVADOR AFTER THE EARTHQUAKE

Desolation upon desolation
By David Gardner

Wood bows
out
The Wood fambly management
of Croda International, tha
omergin ormegrown British chaemicals
company which is now 2 world-
wide mawotacturer, will end
hhortus. wide
shorr
A.


## Men and Matters



## POLITICS TODAY

# On track, but not on time 

8


By Malcolm Rutherford


明化



## Lombard

## Flaws in the new City rule book

## By Clive Wolman




FINANCIALTIMES
Friday October 171986

COMMERCIAL PROPERTY P．J．WILLIAMS \＆CO offer you a great deal＇ 01－493 4164

## CGCT thriller likely to run and run

## by paul betts in parts



Buchanan wins

## Nobel

## prize for

## economics

| By Kevin Done，Nordic |
| :--- |
| Correspondent in |


 mading Nobel literature prize was
Ther end
ararde for the frrt time to an Af

 ine tine between economises and po concerned with establisting firm He is in favour of balanced buc
 oppposition mith current Us en
nomic policy－making
nod the tower As a leadiong $\ddagger$ Eseal e bass opposed what is seen as the
 raged the build－up of massive puib－
icestor deficis．
Prof Huchan has applied the
tools of economic analysis to poli

 prove the penereal grood Professor Burachanad who is 67 ，
one of the having researchers
he field known as＂publich cho
 The itieratare erize has broken





Suitor must be＇handsome， big，rich and generous －Claude Vincent


## UK＇s black economy＇smaller than Inland Revenue claims＇

## bY CLINE WOLMAN in London

HEE UKS black economy of moon－benefits and the vame of cash bold bee live beyond their declareal


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pendent ind inde








## Storm brews over UK visa demands

## Continued from Page 1




Phillips in talks
with
 $\left\{\begin{array}{l}\text { Caristies } \\ \text { yester } \\ \text { dreped } \\ \text { tanctid }\end{array}\right.$ mariet rather than conc has never extabli Who has pre










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Primurus，the UK auctionerring
bouse，has been in tallos with it
$\qquad$ gand to Prullios talisinge jisele to














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nomfortably tave and markerg
not filled to perceive this．

THE LEX COLUMN
No change from the Chancellor


| The markets were feeling rather quassy ahead of the Mansion ferved up least night may have done litile to settle them today．The Governors assertion that ine an－ necessary action by torbralence in the markets will not persuade trad－ Chs on stop causing that there are clearly limits to the necessary and desirable extent of sterling＇s fall：is that a hime that any forther－slinpage would be resisted？ |
| :---: |






Bought deals
Warmings about the dumping of
financiol services have been most

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Bell／Morgan Cracible




 Ir Holmes 5 Coll＇s stake，Clearly if
位，or worse still partially accepepted
 Mr Holmes a Court thinks the
shares mare good value they prob－
ahly are．
Coalite Hargreaves


 management in better than the re－
speeter margeanes team and mar－
kets are supposed be about the effi－ spected Hargreapes team，
kets are suposed beabut
ciest allocation of assets． －

## Burroughs weathers industry's problems



Dow Chemical sees earnings rise to $\$ 170 \mathrm{~m}$ ros Dow CHEMICAL, the second big
gest us chemicals group, has re ported its strongest thin
performances since 1970 Th
 5 cents a share. Thur Sime
 cuitar zuif


 posted impowswed pusinestass segmenitis income
over the comparable period of 1985 ,


 pertiod of lower costrstoressem in a

 Mr Keil sid the groip expected
to ocotimue the inprovement in
carnins in the fourth quarter. Alcoa surplus falls sharply

## By our Frauncter Staff

 asharp drop in vet prodits for the same period a year earlier. semhoubh the refeustit included a
 Saler during the quarter shonved Sizman

## Saab rises 20\% in first eight months



## US tobacco groups see stronger sales and profit

By divid biackwal w MEw Yoar


## American Express lifts third quarter net income by $19 \%$

BY WILALH HALL NN NEW YORK


US plans sale of stake
in Continental Ilinois
THE US Government yesterday an- retwra Continental Hilincis to the

 of the Federal Defocit Masurance
Corporatition (FDC), the federal






Valeo recovery forecast
by Pall beits in paris
VALED, the French car compo tal imcrease operation by the
nentis grup which has come under French car components group.


 take into account the industrial acgroup, which have recenty been ab-
sortece Oy Valeo, and the Latest capi-

## Bankers Trust income

 boosted
## By Our New York Stay

 BANKERS Trust New York, parof the sixthbigest US bank,
terday terdey reported all per ceank rise in
find-quarter net
neome sind.a3 The company notes that if a
cial gen
thind
 The group's performance has
been helped bythem of trading
pecount profis and commisions








 ported a 15.9 per cent rise in thi
quarter net
nincome to
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\begin{aligned}
& \text { period last year. } \\
& \text { Marine, which in } 51 \text { per cen } \\
& \text { owned by tongkong and Shangha }
\end{aligned}
$$



cent to 5218.5 sm , but nonfintere
 revenues to 53.3 m from 5153 3.m.and loweri investment secur
SLAm against 54 m .



## Flat earnings lifted by special gains at AT\&T

| \& $T$, the US telecommunications up, lifted its third-quarter net vings from \$378m to $\$ 5333 \mathrm{~m}$, | a one-off charge of $\$ 27 \mathrm{~m}$ taken in relation to reductions in the workforce and the consolidation of ware- | establish firmaly the group's interaational business. |
| :---: | :---: | :---: |
| m 33 cents a share | and repair fa- |  |
| chairm |  |  |
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| ing the overall progress we want | urces and the conditions facing |  |
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## Georgia-Pacific strongly ahead












MoDo profits suffer decline of $\mathbf{5 1 \%}$ BY KEVIN DONE, NORDIC CORRESPONDENT, IN STOCKHOLM

 monthof of 1986 with a fall of 51 per a loss of fSK 113m in the eight The group's pronits would have inth SK R 44 mm a y yerr earlies. SKr som from the sale of bond
and other fixed interete sexities
Group sales stagated at SK



MoDD said that demand for pulit
ad been strog ailthougt there
maskeminuing overcapucity in the
narket
 the leasign of Moomo's tho neweat was conti
plants, a fine ppeper machine and a market

Thises secwriuies have been sold oustide ihe Uniued Sates of Amencica end Japan. This announcement
newissue
16世4 October, 1986

## NHK NHK SPRING CO., LTD.

U.S. $\mathbf{\$ 5 0 , 0 0 0 , 0 0 0}$

33/4 per cent. Guaranteed Bonds 1991
Win
Warrants
to subscribe for shares of common stock of NHK SPRING CO., LTD.
Payments of principal and interest on the Bonds
being unconditionally and irrevocably guaranteed by
The Dai-Ichi Kangyo Bank, Limited

Issue Price $\mathbf{1 0 0}$ per cent.

Nomura International Limited
DKB International Limited
Yamaichi International (Europe) Limited

BJ International Limited

| Bank of Toyko International Limited | Bank of Yokohama (Europe) S.A. |
| :--- | ---: |
| Commerzbank Aktiengesellschaft | Daiwa Europe Limited |
| HandelsBank.N.W. (Overseas).Limited | Morgan Stanley International |



INTERNATIONAL COMPANIES AND
USX to Spin off chemicals unit
BY WILMM HALL WN NEW YOAK


## BY DAVID HOUSEGO N PAFIS



Firestone confident in Spain




 us. $\$ 100,000,000$ VI AMCOrP
Floating Rate Notes Due 1992

| 1 Imerest Rate | 61/8\% per annum |
| :---: | :---: |
| Interest Period | 174h October 2938 20th January 1987 |
| Interest Amount per U.S. st,000 Note due 20ih January 1987 | U.S. 9616 |
| Credit Suisse Fis Age | Boston Limited nk |

US. \$100,000,000

## $\approx$ Great American

Collateralized
Floating Rate Notes Due 1992
$\xrightarrow[\text { Interest Rate }]{ } \quad 61 / 8 \%$ per annum $\begin{array}{ll}17 \text { interest Period } & \text { 174 October 1986 } \\ 215 t & \text { April } 1987\end{array}$
Interest Ammount per 21st April 1987 U.S. 58.164 .58 Credit Suisse First Baston Limited

Digital earnings surge by $153 \%$ By Devid Bluckwoli in Now York





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thking bosimess
IBM's market
Althoughe DEC has replaced it
eatire lime in the past 18 mimith




A high level of demand was rep
istered rome European customers in
Texas pours more cash into People

TzXA AR, minion is toble over



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INTL: COMPANIES and FINANCE



| NCSC criticises Elders share deals with BHP |
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## Canberra policies under

 fire from Elders chief

## State Bank of India

US $\$ 30,000,000$ Negoliable Floating Rate Dollar
Certificates of Deposit due 1987 In accordance with the provisions of the Certificates,
notice is hereby given that the raie of interest tor the notice is hereby given that the raie of interestifor the
period from 17 th Cctober 1986 to 21 st April 1987 has period trom 17 th October 1988 to 21 st April 198
been establisted at $6 \%$ per cent per anrum. The interest payment date will be 21st Aprl 1987 Payment which will amount to US 88,07292 per
Cerficiete, will be made against the relative
Certificate, Centificate. Agent Bank
Bank of America International Limited

## Bond to boost Asian operations

## BY DAVD DODWELL IN HONG KON






Japanese supermarket groups lift earnings By Yoko Shibata in Tolyo
JAPANs FOUR leading supe



## siter fix



Istituto per lo Sviluppo Economico
Lrecina
U.S:\$75,000,000

Floating Rate Notes due 1989


 Italian International Bank Ple 10
 89




# Industriekreditbank Reports 

Solid Performance in 1985/86
Germany's Employment Growth Fueled by Mediam-Sized Companies Acoording to a survey condected among some 1,300 clients and contacts of Industriekredis 1982-1985 by nearly 5\%. This was a mumch faster rate than the $18 \%$ average for West Germany as a whole. Of this growth, only one job placemententin five was through the State
employment office. The survey further showed that haff of those leaving their jobs had resigned voluntarity and that the number of actual job openings was twice the number
reported in official statistics A detailed report on this revealing survey is included in IKB's reported in oficial statistics A detailed report on this reve
$1985 / 86$ Anuual Report which is available upon request.

| Industriekreditbank (IKB) is a private-sector commercial bank specializing in medium and long-term fixed-rateloans of up roten years and longer. The sharehoiders are mainly prominent institutions in theWest German financial and business commanity. A representativeo the Federal Government is on the Bank's supervisory board. IKB's clients comprise over 6,000 corporate borrowers - primarily medium-sized fimms. Credit is provided largely for <br>  institutional investors seeking currency diversification in D-marks. |
| :---: |
|  |  |
|  |

Higher Dividend
Distributahle profit rose by $18.5 \%$ to DM 28.8 million As a result, the dividend was
increased to DM R.0 per DM 50 share. At the end of the business yearending Manch
$315 t, 1986$, nee worth amounted to DM 6015 million. Following a capital increase in May,

> Credit Business Expanded
Long-term kendiog busingss has grown substatially in recent years. The share of IKB: of loan commitments having maturities exceeding four years. Claims on customers grew by orerDM 1 bilion to DM 12.2 bilion:


Industriekreditbank AG Deutsche Industriebank


Committed to Enterprise

 In addition to domestic long-term lending, LKB makes availabie a wide range of financial
解 the Bank concentrates on mergers and acquisitions. Together with other banks, Industrierreditbank nperatesa venture capitai company and an equity finance company investing in
ing services to clients with special needs.
Summary Balance Sheet as of March 31,1986*


| Expenses _DM million | Revenno DM million |
| :---: | :---: |
| Interest and similitr expenses ......... 999.2 | and |
| Loanl loss provisions and write-0ffs ...... 42.1 | ing and money market |
| Persomuel expenses ................. 58.7 | business .................... 1,155.3 |
| Other operating expenses ............. 28.4 | rent income from se |
| Taxes ............................ 60.0 | overnment-inscribed debt and |
| Other expenses $\qquad$ . 9.6 |  |
| Total expenses . .................. 1.23 | Thtal revenue . ................... 1, 123 |

## INTERNATIONAL CAPITAL MARKETS and COMPANIES

Clare Pearson examines the importance of ranking to Eurobond bookrunners

## Lead managers feel league-table pressure



## SNB urges easier Swiss listing for foreign issues













## Attention focuses on floating-rate sector



## Es $y$ Changes at Croda tor International








Mr corne









 Has maiketing

## Hinircara mie mato <br> 





Gold mining companies administered by Anglo American Corporation
All companiss are liccoporateded in the Repobicic of South Africa
Report of the Directors for the quarter ended
September 301986

## WESTERN DEEP LEVELS



## ๑๓@



UK COMPANY NEWS

## Coalite tops up bid for Hargreaves <br> MAI to sell two





by mikict tant





## OT \& T holders shun IEP











Watson \& Philip $£ 7 \mathrm{~m}$ expansion

## bY david goodhar

based fond \& Philitip, the Dundee


Hunting moves up $37 \%$

$\qquad$



 sell two
money

## \section*{,}

and
and

## Property Holding

To the Ordinary shareholders of PHIT
YOUR BOARD STRONGLY ADVISES YOU NOT TO TENDER YOUR SHARES TO APEX GROUP LIMITED

- The offer represents an unsatisfactory attempt to obtain a measure of back door control over PHIT.
O Your Board will write shortly to explain in detail why this offer should be ignored.


## Holmes à Court fails in Morgan tender offer



## FINANCIALTIMES

is Proposing to pubisise A strviey on

## NORTHERN

IRELAND
PGBLICATION DATE: OCTOMER 27H1 1986

## ECONOMY

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TRANSTORT AND
commitivications
ENERGY
EDUCATION INDUSTRY LINKS buSINESS SERVICES
Toủisum
AgRICULTURE puthle spending politics

For a detailed editorial symopsis, please contact:


Teis 061-834 $9381 \quad$ Telex: 666813

## FINANCIALTMMES <br> OPES BUSINESSNEVSPAPER

 alscretrion of the Ealtat

## UK COMPANY NEWS

## French merger lifts Nu-Swift

 profits to $\mathbf{£ 6 m}$




Osprey in reverse bid



Elswick reorganises and calls for $\mathbf{f 4 m}$ as losses increase
by rechard tominss


## Baker Harris oversubscribed





## Cowells picking up in second half

## 




## Acquisition helps double Sangers

$\qquad$
Lady Joseph cuts Norfolk stake


## Who tells our traders what to do?



## NOTICE OF REDEMPTYON <br> To the Holders of

WESTPAC BANKING CORPORATION

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\text { 123\% Sabordinned Bonda due } 1992
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| der for public and private debss. The sadd Bonds will be puid, upoo presentation and surrender <br>  |  |
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| $\square_{\text {IRS }}$ IR Form W-e |  |
| or an executed IRS Form wision number (employer idenifification number or sociol security number, as appropriate). <br>  |  |
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| Form $W$-9 and who fail to do so may also be subject loa penalty of $\$ 50$. Please thereffore provide the appropritere certificution when presenting your securitite for paymentOn and anditer Novenhber 17 , 1986 futerest shall cease to accrue oo the Bonds berein designated |  |
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| Dated. October 17, 1986 |  |
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## UK COMPANY NEWS

## Loss at Micro Focus reduced by over $£ 2 \mathrm{~m}$

BYY PHIP COGCNN


Tranwood counts the cost

TDS share
price drops
23p on

## losses





## Solnanmeshburg Investments off Grorp

Gold mining companles' reports for the quarter ended 30 September 1986


sin


John Kent improves to $£ 1 \mathrm{~m}$






Demand still low at Brewmaker






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$t$
Tig STOCK RXCRANGE has






## INVESTMENT: <br> NORWICH

PINCs win rush to the market

## A case of inner city complications



# OFFICES IN READING <br> ALIEXANDRA HOUSE 103 LONDON ROAD <br> AN ATTRACTIVE <br> WEI FITTED BUILDING, FULIYREFURBISHED WTHEXTENSIVE CAR PARKING <br> TO BE LET O FREEHOLD FOR SALE <br> 9,125 sq.ft. Available as a whole <br> or self contained suites from 4,000 sq.ft. 

| Henting | Raysam | Richard Ellis |
| :---: | :---: | :---: |
| Ressimizineilic | (1734)500115 |  |

PDLEASE DON'T THINK we're advocating any unseemly informality. Farfrom it. We merely wish to become the firstname that springs to mind when youre considering anything to do with offices, shops, orindustrial and high-technology buildings.

Anything, did we say? Yes, more orless.
We're aware that's rathera large claim.
However, we are rather a large practice. (We've eighty-five partners and associates, and overfive hundred staff in the UK alone.) And we didn't get big by turning down small jobs. In the past year, for example, we've handled instructions on units ranging in size from 400 square feet up. Admittedly, the largest is 3 million square feet, and it's true that much of our work is extremely large.

As a matter of fact we think our size adds perspective to our experience and skills.

Big can be beautiful too, you know.
We'd like to put our skills at your service. And to begin with, lets run through what we do.

Our investment people handle buying and selling, and the funding of property development.

Our agency teams cover developing, letting and acquiring, as well as rent reviews and lease renewals.

Our valuations group can tell you what your property's worth.

And in these days of 'intelligent buildings' you need highly intelligent advice on management, maintenance, and the improvement of property.

Whats more our databank is one of the

largest sources of commercial property information; which is one reason we act as consultants o so many clients.

And we're just as at home abroad. In other Jones Lang Wootton firms overseas there are a further 125 partners and 1,200 staff, in 35 offices, in 14 countries, on 4 continents.
Whether you're at home or abroad, large or small, we're at your service.
If you'd like to know anything else, please call us on 01-493 6040 .
To begin with, justask for Jones Lang Wootton.

## (1)Jones Lang Wootton

The first name to call in commercial property.
Chartered Surveyors Intemational Real Estate Consultants. 22 Hanover Square, London W1A 2BN. Telephone: 01-493 6040.
KentHouse, Telegraph Street, Moorgate, London EC2R 7JL. Telephone: 01-6386040.

## A GROUP of SHOPS <br> (Ladise, Mens Wear or Hellath Foods) Details zo: HOUGHTON GREAR \& CO 7 Harley Street, London, WI


fonsim




30

## COUNTY

## The Metro Centre Gateshead

£150,000,000
Regional Shopping Centre

Cameron Hall Developments Limited
were advised in this development by

County Property Advisory Services Limited and

## County Limited

EThe NatWest Investment Bank Group

##  <br> plumbing and electrical services <br> $\begin{array}{ll}\text { - office blocks } & \text { - iaboratories } \\ \text { - hotels } \\ \text { - retail' stores } & \text { - ciean rooms } \\ \text { - airoorts } & \text { - icaure centres }\end{array}$ <br> - anports - civic buildings hospitals <br> design, construction and maintenance <br> - SULTER




Dacuson BHiticy



The M3 Centre
Superb Freehold and Leosehold Business Premises 4,500-56,000 Sq.ft. SHAW ASSOCIATES HERRING SON \& DAW 01-6314050 01-7348155


FREEHOLD NNVESTMENT AND DEVELOPMENT OPPORTUNITY BIRMINGHAM CITY CENTRE 115,000SQFT TOTAL AREA

> RETAIL 40,000 squf let to Hameleys Limited at £200,000 per mannom.
> OFFICE8 62,000 sq ft availsble forconversion wo provide major
> FOR SALE Offe


4Old ParkLane, Mayfair, Wl. 4,141 .
An excellent self-contained building offering high quality Occupation February 1987
contact.Portmainse 01581 1477 (res Rin)

| CAVENDISH SQUARE, LONDON W1 CEnTraily situated, ELEEANT, QUET OFFICES <br> IWo to three rooms available ss Jondion representitive citices ar overteas of prowncill axgraisation Somb secretrial services myilable Tel: MIr. D. Davis 01-580 3777 |
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International Property


Financial Times Friday October 171586


EAST RAND GOLD AND URANIUM COMPANY LIMITED


## FINANCIAL TIMES SURVEY

Friday October 171986

## Property along the M25

The final link in London's $£ 1$ bn orbital motorway should open this month. But the road has already significantly affected land values and traffic.

## Magnetic circuit closes

By. William Cochrane




## Eastern Sector <br> Setting out to change minds

THERRE IS relatively scant re-coricior sqch as Harlow ano










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UXBRIDGE
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## Lion's share of development



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## Two developers' views of the market

## Warning over boom hope


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| $22,000-53,000$ sq $f$ <br> Near to M25 (North Vest) <br> Available January 194 <br> Write Box T6398, Financial Tules, <br> 10 Cannon Street, London, ECA 4BY | Co Chamberta?

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## $\therefore$ Industry



First in US style leases
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| DENHAM PIACE |
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| DENHAM, BUCKINGHAMSHIRE. <br> 17th Century Grade 1 Listed Mansion <br> 18,200 sq.ft. approx. offices <br> Extensive Landscaped Grownds <br> 2 Miles M40/M25 <br> 7 Miles London (Heatinow) Airport |
| 1 Sturgs |
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## Work restarts on

 business park
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Office


Sheraton Fraser Wood has aehieved about $\mathrm{f9}$ a sq ft norn

Hoss coum Mrsms ald four or
 manors reborn

34,550 sq.ft.
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New Air Conditioned Offices 10,000 sq. ft-40,000sq.ft.

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M25 PROPERTY 4

## Dartford Crossing

## Private funding bridges gap



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37 acre Campus designed for today's high achievers in high technology. The first phase of development offers up to $135,000 \mathrm{sq}$ ft of quality space, providing perhaps the most perfect operational and environmental interface in the whole of the M4 corridor.


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Fallible forecasters jam up drivers


#### Abstract

     



 Contracto

## £1bn workload winds down








INSURANCE, OVERSEAS \& MONEY FUNDS



COMMODITIES AND AGRICULTURE

## Opec deadlock continues

##  ioning output quatas. Debate mosed session, and and at one pingan pint <br> Aruro Hernandez Grisa <br>  <br> which on Tuesday oild mankets. <br> signs of improved confaddencem In <br>   over urtii the end of the youl of the existing intern accord ocheduled to <br> 



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## Marc Rich 'tolling' deals reopen US aluminium plants



## Wave of strikes petering out <br> sy dayto owen



## Compromise studied at rubber talks



Agreement

## Sobering thoughts for US farmers




## Duty threat boosts US lumber

 market230 5




## Financial Times Friday October 17196

CURRENCIES, MONEY \& CAPITAL MARKETS

## FOREIGN EXCHANGES

## Dollar and pound steady



## £ IN NEW YORK



## STERUNG ANDEX


 Currexicy movempirs
 other currencies

 EIFROCURRENCY ETIEREST PATES

## 

 exchange cross rates





## FINANCIAL FUTURES Sterling contracts lose ground

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| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

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EUROPEAN ASIAN CAPITAL B.V. ("the ISsuer")

## U.S. $\$ 50,000,000$

GUARANTEED FLOATING RATE NOTES
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EUROPEAN ASIAN BANK AKTIENGESELLSCBAFT Notice is hereby giveo oo the holders of the Nores, that in acourdanose
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| THE EOADON finanacial plalinfes PRCMANC! | STDNEYFUTURES EXCHANEE |
| A 17 HOUR TRADING LINK COMMENCES |  |
| 23rd OCTOBER 1986 FOR US T-BOND FUTURES |  |
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## money markets <br> Chancellor keeps

London nervous





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LONDON SHARE SERVICE

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 ARE SERVICE



Financial Times Friday October 171986

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1986


## 

Markets

 fluctuate narrowly in small trade Mansion House speech






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## ienerat ena neecemp LONDON TRADED OPTION

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## WORLD STOCK MARKETS


Financial Times Friday October 171988
NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES


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## FINANCIAL TIMES <br> WORLD STOCK MARKETS

WALI STREET


Service of Indiana repotedy renerin


 believed to be a suitor. storagle eroup, geinine $\$ \xi \%$ to 5 show, It said
 senior managers had proposed a buyour
at
In than ane aredite markets, bond prices sell


 this did nothing to alter the view that at


easing: yield on trree-month Treasury
bills roses 6 bais points to 522 per cent bilix roneth yields were up 4 besis point


 EUROPE
Rate worries whittle away early gains


 rend emid nervosuness over forerig ex
changer rates The bourse was unabe to








 In the bond market long maturities
 pobbic authon
5.94 per
The Bent







Wechesayy. buise was helped in part by



## the past few sessions.

 Among the major gainers was Petrob-







 Stockhom was generally stedidy as
topes grew that the pubbic sector dishopes grew that the public sector dis-
pute could soon be resolved. However,
worries continued over.possible tax re-

 montt although some caution was eri-
dent
asolo closed the session lower on bal-

## TOKYo

See-sawing ends on a downswing
AFTER FLUCTUATING widaly, share
prices closed lower for the fort secritive trading day in Tokyo yesterday.
 day. Volume increan to the previous from Wednesday's 377 m and deccines
outran advances by 458 to 338 , with 147 issues unchanged
The emertence of a buyin mod The emergence of a buying mood was
atrributed to the 880 popints fall between
Monday and Wednesday which
bined with Monday and Wednesday which com
bined with. an overnight gain of 31
points in the Dow Jones induatrial aver points in the Dow
age in New York
Later, however
Later, however, foreign sell ordiers
phaced with the Big Four securrities
bouses in earty houses in early trading increased share 7m As a result the Nyy orders tor
dropped 277 points by mideman dropped 277 points by mid-moringe,
However, $i$ atter ancon trading deat
 buy orders, helping the market recouy
some of its early losses. Yesterday's erratic price moverients
appeared to reflect lingering investor concera veve market ared brilliantly. A

 $\mathrm{Y}_{1} 30 \mathrm{o}$ to
Y1,870
But But Hitachi, which saw brisk trading
in early October, rose only Y10 to Y1,050,
 Among largecapital issues which had velopment projects in the Tokyo Bay
areas recovered slighty. Ishikgovaim
 busiest issue with 20.12 m sharess chang
ing hands alvanced Y 10
to X 518 . Tokyo Gas, third with 19.6 mm shares traded,
jumped $\mathbf{Y} 20$ to 1.041 , and Nippon Ko
kan. fourth with 12.63 m shares, finished Nippon St Yeel. tho though topping the ac
Nive list with 26.13m sh Tive list with 26.13 m shares finished at
Ylop, wnchanged from the previous
day's Leading issues expected to benefit

Foun domestic demand expansion frred
poorly with Tisee Shedding Y3t to
Yo02 poond Mirsubish Estate Y110 to YY 2,230.
and
Bond prices continued to devine, deBosed prices contimued to decime, deOpened staky, miroring the overidit

 hovered aroumd 4.795 per cen in esad's
tradimg ocompared with Wednesday's
finish of 4.800 per cemith
Later, however, some dealers placed
sell Later, however, some dealers placed
sell orders, pushing the yield up to 4830
per cent.

## AUSTRALIA

DESPTTE LOWER bullion prices and
 industrials.
The AI Ordinaries index crept 5.5 points hilgher tod a recordex 1,35 crept 5.5 s.5
passing the previous peal seet on Tuesday.
Westield, the property samp was on Westield, the propertt group, was one
of the star performers, jumping
A 430
 ping centres controlled by Macy's.
 Conmisssion over their croscholding
deal earier this year wich
thair prevented
thossible takeower by Bell Re-

## STRONGER INDUSTRTALS helped pull

 prices modestly higher.Canadien Wednesday, moved c\$3/ washer to csis
after resuming trade Bell Canada reco
 to CS3B as the Federal Government ordered Beil to refund Cund cut long distane charges
Montreal was also higher

## SINGAPORE

BRISK TRADING saw Singapore rise
over a broad front, pushing the Straits Times industrial indeex to tots hieghest leve
el in two years, up 14.21 at 907.87 . Both foreign and domestic buyers
were active, concentrating mosty were active, concentrating mosesthy on
blue chips and trustee
scattered Malacks, ath

## LONDON <br> Hesitancy ahead of City speech

HESTTANCY ahead of the Mansion

 Bid timpours provided most of the in-
Bid
rest in quiet trading. Pillington addelin terest in quiet trading. Pillisington added 20p to 503 p a amid specula
from RTZ , 5 p at 684 p . Morgan Crucible was suspended at
315p haead of an announcement of eall
lesources' tender offer. MMCocorquodale
 wram
from
145p
In the
In the bond market most prices were
wnchanged with a few of the longer
dates showing
 HONG KONG
PROFTr-TAKNG eroded sharp gains
from the previous session and the Eiang trom the previous session and the tang
Seng index dropped 11.83 poimst on end
at $2,277.77$, near its lowest point for the at 2,277.77, near its lowest point for the
ajajive chips remained strong and corporate rumowrs propped up some other is-
sues as the market appeared to be expesues as the market appeared to be expe-
riencing a normal consolidtion move
rether than a ful-blown ocrention
 corporate interests, while Hongronts
Electric eased 10 cents to HK $\$ 10.30$ ant idectricearsed that it might launch a taike
id rer bid for China Lisht which adSOUTH AFRICA A RECOVERY in the bullion prices gave coup some of Wednesday's sharp falls.
Drietontein added R1,75 to
E75.50 Buffelsontentecin was R1 hieher at R90, idated were steady and FRei.50 and Consol R .50 ,
respectively.

## THE SUPER 330,530,000 DM OFFER:

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